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**Thesis abstract**
**Doctors of Political Science**

# "Theory and mechanisms of state stimulation of constructive civil initiatives of socially oriented non-governmental non-profit organizations in modern Russia"

**Specialty: 5.5.2 - Political institutions, processes, technologies**

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The relevance of the topic of dissertation research is determined by the growing contradiction between the paradigm of defining non-governmental non-profit organizations dominant in modern political science (hereinafter: NNKO) as a socio-political institution that exists at the constitutional and legal level and is proclaimed at the highest state-political level of the Russian Federation by the demand for NNKOs as actors of civil society, the need for Russian socially oriented NNKOs (hereinafter: SB NNKO) to realize its constructive socio-political potential, on the one hand, and the imperfection of the mechanisms for stimulating the state of constructive civil initiatives of SB NNKO, narrowing the possibility of socio-political activities for SB NNKO in the context of the need to increase the effectiveness of the fight against foreign agents at the present stage of development of Russian statehood, on the other hand.

The object of research is the activities of the state in the field of support and development of non-governmental non-profit organizations.

Due to the fact that in the Russian Federation there is no clear uniform classification of non-profit sector organizations by socio-political criterion, and some non-profit organizations have the opportunity to initiate and promote socio-political initiatives on an individual or industry basis (for example, business associations, self-regulatory organizations, religious public associations), such NNCOs cannot be considered as "typical" in terms of initiating and implementing civil initiatives and therefore are excluded from the scope of research in this work.

The subject of the study is the theoretical foundations and mechanisms of state incentives for constructive civil initiatives of SB NNKO in the Russian Federation.

The purpose of the study is the scientific substantiation and development of theoretical and methodological foundations and mechanisms of state stimulation of constructive civil initiatives of SB NNKO in modern Russia.

Research objectives:

1. To disclose the essential content of the category "constructive civil initiatives of the SB NNKO" from the standpoint of modern political science concepts of the statue of non-profit organizations as an actor of civil society, as well as taking into account the need to ensure the political security of the Russian Federation.

2. Update and supplement the theoretical and methodological approaches to the study of SB NNKO as subjects of the nomination and implementation of civil initiatives existing in modern political science.

3. To identify the problems and "weak links" of the mechanisms of state support and stimulation of the activities and initiatives of the SB NNKO in the Russian Federation from 2010s. to the present.

4. To identify the specifics of the state and development of Russian SB NNKOs - subjects of the nomination and implementation of project initiatives in the period from 2010s. to the present.

5. Evaluate, from the standpoint of efficiency, effectiveness and ethics of social design, the mechanism and results of state support for project initiatives of the SB NNKO.

6. To characterize the features of the mechanism for combating NNKO - foreign agents in Russia in comparison with the activities of other states in this area.

7. To formulate and disclose the principles of state activity in the field of stimulating constructive civil initiatives of SB NNKO in the Russian Federation.

8. To develop recommendations on the development of conceptual and regulatory framework for the mechanism for stimulating constructive civil initiatives of SB NNKO in the Russian Federation.

9. To develop recommendations on improving the existing information and methodological aspects of the mechanism for stimulating constructive project initiatives of SB NNKO.

10. Develop and test a methodology for diagnosing the values of representatives of the Russian third sector in terms of meeting the criteria for constructive initiative socio-political activity in modern Russia.

11. Develop and test recommendations for improving the existing mechanism for monitoring project initiatives of SB NNKO - winners of FPG competitions.

The main hypothesis of the study is the assumption that the development of theoretical and methodological foundations and mechanisms for stimulating the state of constructive civil initiatives of the Russian SB NNKO will contribute to the effective realization of their socio-political potential in the context of the need to develop civil society based on the traditional values of domestic statehood and counteracting the destructive political activities of foreign agents in the Russian Federation. The hypothesis is based on the totality of scientific, methodological and practical studies of the author in the field of the state and potential of SB NNKO in modern Russia.

Theoretical and methodological foundations of the study.

The theoretical and methodological basis of the study was made up of concepts, theories presented in the fundamental scientific works of ¬ and foreign scientists studying the development problems of Russian SB NNKO, such as: the realization of the socio-political potential of public organizations (L.I. Nikovskaya); problems of intersectoral social partnership (V.N. Yakimets, L.E. Ilyicheva); issues of the genesis of civil society in Russia, taking into account the specifics of political culture and the axiological foundations of statehood (N.A. Baranov, O.A. Koryakovtseva, N.A. Omelchenko, T.V. Bugaychuk, O.A. Nesterchuk); features of regulatory, organizational, methodological and technological support for stimulating and supporting the third sector by the state (V.Yu. Kulkova, I.V. Mersiyanova, V.B. Benevolensky, A.S. Avtonomov, N.L.

Khananashvili); effectiveness of the Russian policy of combating foreign agents (A.I. Podberezkin, I.M. Rukina, A.Yu. Anfimova, O.M. Sviridenko, O.A. Kozhevnikova, A.V. Nechkina, S.I. Kuzina, V.V. Ogneva); problems of initiating civil initiatives by SB NNKO (N.N. Yagodka, A.P. Chumachenko, S.M. Leg).

The purpose and objectives of the dissertation are solved using general logical and empirical general scientific methods. In the study of theoretical, methodological approaches to the study of the essence of RS NNKO, logical, comprehensive approaches, analysis of scientific literature, axiological, political-cultural, historical methods were used. The study of the material on the state of organizations of the third sector was carried out using factor analysis and analysis of statistical data, sociological studies (questionnaire, focus group method, in-depth interview, included observation). In the process of studying the foundations and mechanisms of state policy in relation to stimulating and supporting the development of SB NNKO, a logical, formal-legal, statistical, comparative analysis was used. The combined use of these methods led to the theoretical and methodological validity of the ¬ of the study, the validity of the conclusions, theoretical and practical recommendations.

The empirical basis of the study is presented by statistical data on the state and development of the sector of non-governmental non-profit organizations in Russia for 2017-2025, information and analytical materials of the Ministry of Economic Development of Russia (hereinafter referred to as the Ministry of Economic Development of the Russian Federation) and the Federal State Statistics Service of the Russian Federation (hereinafter referred to as Rosstat), reports on the state of civil society of the Public Chamber of the Russian Federation, reporting data on the results of the FPG competition in 2017 - 2025, results of independent monitoring of project initiatives of SB NNKO - winners of the FPG competition in 2017, results of opinion polls conducted by the All-Russian Center for the Study of Public Opinion, monitoring reports of the project participants "Strengthening and developing the expert and analytical potential of socially oriented NGOs in Russia" (2017 - 2018), sociological studies conducted by the author of the work (panel study, expert interview, focus group, questionnaire), cases on the activities of the SB NNKO.

Provisions having scientific novelty (in accordance with the passport of the scientific specialty 5.5.2. Political institutions, processes, technologies).

1. The approach to understanding in political science of the category "constructive civil initiative of SB NNKO" in relation to the activities of Russian SB NNKO in modern conditions of the need to prevent the destructive political activities of organizations - foreign agents and the creation of traditional values of statehood has been updated and specified; criteria have been developed for classifying civil initiatives of SB NNKO as constructive (corresponds to paragraph 7 "Civil society: trends of evolution, development prospects and national models," paragraph 8

"Political institutions: formation, development and modern transformations" of the passport of a scientific specialty 5.5.2).

2. The methodology for studying SB NNKO as a socio-political institution in non-Western democracies (on the example of Russia) has been improved, taking into account the need to improve the policy of combating foreign agents and strengthen the cultural and value foundations of national statehood. Among these proposals: positioning the protest initiatives of the liberal-oriented SB NNKO as potentially destructive, i.e. undermining the traditions and values of Russian statehood; overcoming the uncritical, superficial attitude of researchers of the phenomenon of Russian SB NNKO and their civic initiatives to the western ideals of liberal democracy; substantiation of the limited effectiveness of the institutional approach to the study of the Russian phenomenon of SB NNKO for reasons of underdevelopment, in comparison with Western civilization, the traditions of formalization of democratic participation and direct democracy; argumentation of the need for a more active use of the political and cultural approach to the study of the Russian phenomenon of SB NNKO, the use of which allowed the author to identify and characterize the constructive values of the socio-political activity of Russian public organizations (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations," paragraph 24 "Political archetypes, symbols and myths. National Mentality and Political Culture" passports of scientific specialty 5.5.2).

3. It has been proved that the tendency of reorientation of the Russian state policy from systemic support of all socially oriented SB NNKO towards stimulating the development of SB NNKO - social service providers, which has been increasing since 2016, contributes to the technologization of social design without its qualitative development, hinders the improvement of competitive mechanisms for stimulating civil initiatives of the SB NNKO, increases the imbalances in the development of the third sector, accompanied by erosion of the axiological and ethical foundations of the design activities of the SB NNKO (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations," passports of a scientific specialty 5.5.2).

4. The author's conclusion about the higher competitiveness and resistance to adverse socio-economic factors of those NSCI RS that initiate and implement project initiatives, in comparison with the NSCI RS that specialize in the provision of social services, is justified. Competitive advantages of project-oriented NNCOs have been established, such as: more efficient use of resources, the ability to cooperate with partners, more developed skills of employees in the areas of teamwork and fundraising (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations" passports of a scientific specialty 5.5.2).

5. The "weak links" of the organizational and methodological support of the FPG

competition have been identified and characterized, including: the absence of an economy criterion significant for evaluating social projects; unclear category "impact assessment"; formality of the mechanism for monitoring social projects laid down by the FPG; limited validity of the approach to identifying the best (successful) design practices of NNKO RS to solve the problems of improving social design competencies and scaling successful design initiatives; Lack of a method for assessing long-term impact among the criteria for assessing social effect proposed by the FPG. It has been proven that these "weak links" impede the development of the FPG as an institution for simulating project initiatives of the SB NNKO (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations" of the passport of a scientific specialty 5.5.2).

6. It has been proved that in modern Russia the political and legal institution of combating SB NNKO - foreign agents develops mainly as part of the authorities' response to the destructive political activities of the SB NNKO (primarily human rights) and is not sufficiently focused on the prevention of destructive civil initiatives of these organizations and their leaders (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations" of the passport of a scientific specialty 5.5.2).

7. Recommendations have been developed on the development of an organizational and legal mechanism for stimulating constructive civil initiatives of the SB NNKO. The implementation of these recommendations involves: the introduction of the category "constructive civil initiative of the NNKO SB" into legal circulation, taking into account the need to position the NNKO SB as a socio-political institution and the need to intensify the fight against organizations - foreign agents; ensuring the possibility of state support only for innovative projects of SB NNKO - suppliers of social services, in order to reduce the practice of double state support for the same activities of non-profit organizations; providing a legal basis for resource centers to support socially oriented non-profit organizations to support civil initiatives of SB NNKO in the form of projects (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations" of the passport of a scientific specialty 5.5.2).

8. Recommendations have been developed to improve existing information materials for state authorities and local authorities on the development of infrastructure for supporting socially oriented non-profit organizations at the regional level. Among these recommendations: clarification of the content of the concepts of "demand," "effectiveness," "efficiency," "sustainability," "efficiency" of social projects of SB NNKO, as well as the category "evaluation of programs and projects" in relation to the project activities of SB NNKO; establishing the relationship between the terms "internal assessment," "external assessment" and "self-assessment" in relation to the evaluation of social projects by CO IUOCs; specification of the content of the

categories "control," "audit," "self-examination," "monitoring" as part of the evaluation of projects by the NNCO RS; clarification, taking into account the author's position, of the concept of "monitoring" in relation to the assessment of project initiatives of the SB NNKO (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations" of the passport of the scientific specialty 5.5.2).

9. A methodology for diagnosing the value motives and orientations of employees of the NNKO SB and volunteers was developed and tested, which made it possible to establish both similarities and differences between such attitudes and orientations of representatives of the Russian third sector and citizens not involved in the activities of the NNKO SB. The features of the value orientations of representatives of the Russian SB of the NNKO sector are characterized, such as: insufficient clarity of the perception by the younger generation of the essence of the traditional values of Russian statehood; opinion on the insufficiently high level of confidence of state representatives in the NSCI RS as socio-political subjects; judgment on the insufficient strategicity of the current policy of the Russian Federation in the field of stimulating constructive civil initiatives of the SB NNKO (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations," paragraph 24 "Political archetypes, symbols and myths. National Mentality and Political Culture" passports of scientific specialty 5.5.2).

10. It has been proved that there is no close positive relationship between the quality of the application of the SB NNKO, its victory in the competition for social grants and the level of implementation of the project initiative by the contractor; to strengthen this relationship, recommendations have been developed for the development of a mechanism for independent monitoring of project initiatives of SB NNKO - winners of FPG competitions in the following aspects: analysis and accounting for both successful and unsuccessful experience in social design; application of the "logical design" method in the analysis of the application of the draft SO NNKO in the process of independent monitoring (corresponds to paragraph 8 "Political institutions: formation, development and modern transformations" of the passport of the scientific specialty 5.5.2).

The information base of the dissertation research, the validity of the provisions submitted for defense, as well as the reliability of the author's conclusions and recommendations were provided by the works of domestic and foreign scientists, data and analytical materials ¬ Rosstat, the Ministry of Economic Development of Russia, the Ministry of Justice of Russia, the Public Chamber of the Russian Federation, FPG, regulatory legal acts of federal and regional levels of the Russian Federation, federal target programs and priority projects related to issues of state support of SB NS NCO.

In the preparation of the work, the provisions of monographs, scientific articles, abstracts and dissertations, publications in the QMS, information and methodological materials were systematically studied and comprehended.

The theoretical significance of the dissertation lies in the fact that the research results complement and update the theoretical and methodological apparatus of Russian political science, provide an opportunity to study the Russian phenomenon of SB NNKO as an actor in the nomination and implementation of constructive civil initiatives, taking into account the need to improve measures to combat destructive political influence and sustainable reproduction in the socio-political practice of traditional values of Russian statehood.

The formulated conclusions and recommendations of the author make it possible to improve the toolkit of domestic political science in order to increase the effectiveness of the implementation of the constructive socio-political potential of the Russian SB NNKO through stimulating state influence.

The conclusions and recommendations obtained in the study were used in the development and implementation by the author of the training courses "Intersectoral Social Partnership" (elective discipline for masters in the field of training "State and Municipal Administration," State University of Management, 2011-2018), "Assessment of social projects" (continuing education program, National Research University "Moscow Energy Institute," 2021-2022)

The conclusions and recommendations presented in the work were reflected in the course of implementation by the author together with the staff of the Department of Public Administration and Political Technologies of the State University of Management in 2014-2015. grant of the Russian Humanitarian Science Foundation "Research on domestic practice of interaction between socially oriented non-profit organizations and the state" (Project No. 6206-14).

The practical significance of the dissertation lies in the possibility of using the conclusions and recommendations obtained by state authorities and local governments, foundations, organizations supporting SB NNKO:

• The basis for the stimulation by the state of constructive civil initiatives of the SB NNKO was proposed, which implies: a uniform understanding of the essence of constructive civil initiatives of the SB NNKO, differentiation of constructive and destructive civil initiatives of the SB NNKO; operationalization of the traditional values of Russian statehood in relation to the foundations of constructive political activity of Russian SB NNKO; conceptualization of the state policy in the field of stimulating constructive project initiatives of SB NNKO through a competitive mechanism; development of a preventive direction within the framework of the policy of combating organizations - foreign agents; ensuring conditions for the development of the ethics of social design of SB NNKO;

• Developed a set of tools to stimulate the state to develop the socio-political potential of Russian SB NNKO, including: principles for stimulating constructive civil initiatives of SB NNKO; amendments to existing regulations in order to implement state policy in the area under study; adjustment of organizational and methodological support for the mechanism of tenders for social projects of SB NNKO using the example of the FPG competition; methodology for diagnosing the values of employees and volunteers of SB NNKO; classification of 49 IUOC JI projects according to the criteria of successful development and implementation of these projects; methodology of logical structuring of project goals as part of the mechanism of its independent monitoring.

Approbation of work. The presented theoretical conclusions and practical ¬ recommendations on methodological, organizational, methodological, instrumental support of the state's activities in the field of stimulating constructive civil initiatives of the SB NNKO were reported by the author and received a ¬ assessment at scientific and scientific-practical conferences of various levels (international, all ¬ Russian, interregional) and were published.

The results of the study were tested in the process of developing and implementing the author's courses "Intersectoral Social Partnership," "Assessment of Social Projects," as well as teaching the disciplines "System of State and Municipal Administration in Russia and Abroad," "Project and Program Management," "Assessment of the Effectiveness of State Projects and Programs."

The degree of reliability of the author's conclusions and developments is confirmed by his research, in particular:

- conducting expert interviews with leaders of the NNKO SB from five constituent entities of the Russian Federation (the Republic of Ingushetia, the Republic of Chechnya, the Moscow Region, the Novosibirsk Region, the Yaroslavl Region) in order to study the impact of the pandemic on the activities of the NNKO SB in November 2020. The expert sample consisted of representatives of 10 NGOs - providers of social services and 10 NNCOs that are not included in the registers of NGOs - providers of social services;

- conducting value orientations for diagnostics from 01.09.2024. according to the 01.10.2024 of the panel Internet survey of 500 citizens of the Russian Federation who participated in the activities of SB NNKO on the terms of regular work, part-time or hourly wages, as well as volunteers from 10 constituent entities of the Russian Federation. Among the respondents: 127 people from 17 to 21 years old; 123 people - from 22 to 35 years old; 122 people - from 36 to 59 years old; 128 people - over 60 years old.

- analysis of reports on independent monitoring of 49 social projects - winners of the 2017 FPG competition, for the purpose of multidimensional classification of these projects according to the ratio "quality of application - quality of implementation."

List of author's publications:

Publications in peer-reviewed publications from the list recommended by the Higher Attestation Commission under the Ministry of Science and Education of the Russian Federation:

1. Batalova, Yu.V. Interaction between the authorities and NGOs in Russia: value measurement//Management consulting. 2025. № 1 (187). S. 14-22.

2. Batalova, Yu.V. Values of Russian non-governmental non-profit organizations//PolitBook. 2025. № 1. S. 173-196.

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5. Batalova, Yu.V. Organizational and methodological support for the assessment of initiative projects of non-governmental non-profit organizations by the Presidential Grants Fund in Russia//State and Municipal Administration. Scholarly notes. 2024. № 4. S. 17-27.

6. Gimazova, Yu.V. Financing of social projects based on the results of competitions: development of methodology and methodology of assessment//State and municipal administration. Scholarly notes. 2022. № 2. S. 11-20.

7. Gimazova, Yu.V., Golovin, D.A. Essence and criteria of technologies for constructivization of youth participation in the electoral process//Socio-political research. 2022. № 2 (15). S. 5-18.

8. Gimazova, Yu.V. Russian NGOs in a pandemic: crisis of state support measures and ways to survive//Discourse-Pi. 2021. T. 18. № 4. S. 141-153.

9. Gimazova, Yu.V. Development of the methodology for evaluating projects of socially oriented non-profit organizations//Socio-political research. 2021. № 3 (12). S. 24-36.

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12. Nikitin, A.S., Gimazova, Yu.V. Value factor in the development of regional management teams//State Service. 2018. T. 20. № 2 (112). P. 8-16 (author's contribution 0.25 pp)

13. Omelchenko N.A., Gimazova Yu.V. International experience of state support and regulation of the activities of SO NPO//University Bulletin. 2014. № 16. P. 275-279 (author's contribution 0.3 pp)

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16. Omelchenko N.A., Gimazova Yu.V. On democratic idolatry, chimeras of Russian political liberalism and democracy in Russia//Sociodynamics. 2013. № 9. S. 153-182. DOI: 10.7256/2306-0158.2013.9.9254 URL: https://nbpublish.com/library_read_article.php?id=9254 (Accessed 23.02.2026 (Contributor 0.3 pp)

17. Gimazova Yu.V. From "thought factories" to "centers of public policy": international experience and prospects of Russia//2012. № 4. S. 10-14.

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1. Merkulov P.A., Batanina I.A., Nechaev D.N., Ogneva V.V., Starostenko K.V., Kharitonova N.I., Tsybakov D.L., Batalova Yu.V., Bolkhovitina TS, Leonova O.V., Malakhova O.V., Tishkov S.A., Tychinskaya N.L., Tyurin E.A. State policy and management: theory, methodology, modern implementation practices. Eagle, 2024 (author's contribution 0.5 pp)

2. Gaman-Golutvina O.V., Gimazova Yu.V., Gurinovich A.G., Dobrosotsky V.I., Kravchenko S.A., Mamedova N.M., Omelchenko N.A., Okhotsky E.V., Kharkevich M.V. Public administration in a crisis and sanctions restrictions: domestic and foreign experience. Moscow, 2017. - 889 p. (author's contribution 1.0 pp)

3. In search of a social ideal: the problems of Russian statehood in the socio-political thought of Russia (X - beginning of the XXI centuries) Omelchenko N.A., Aseev A.D., Blinova N.V., Vernichenko M.A., Gaganova E.V., Gimazova Yu.V., Zhukova L.A., Znamensky D.Yu.,

Ivanov V.K., Kazban E.P., Karatkevich A.G., Loparev A.V., Sokolov N.N., Filimonov D.A., Yakhshiyan O.Yu. Moscow, 2015 - 241 p. (author's contribution 0.5 pp)

4. Interaction between the state and socially oriented private non-profit organizations. Yu. V. Gimazova, D.Yu. Znamensky, N.A. Omelchenko, I.K. Kharichkin Moscow, 2015. - 191 p. (author's contribution 10.5 pp)

Other publications

1. Batalova, Yu.V. Political and cultural approach to the study of the Russian phenomenon of socially oriented non-profit organizations/Politics, power, technologies, communications in the context of global changes: materials of the III Moscow Political Science Forum/general. ed. A.Yu. Trubetskoy, S.V. Demidenko, M.A. Burdy, E.A. Dorina. - Moscow: ANO "Academic Alliance." - 216 p. 2026 file :///C :/Users/Julia/Downloads/Layout%20MPF%20Sollection%2029.07.2026.pdf (Accessed 05.08.2026)

2. Gimazova, Yu.V. Russian NGOs in a pandemic: crisis of state support measures and survival practices/X Anniversary International Conference of Civil Society Researchers "The Impact of the Crisis on the Development of the Non-Profit Sector and Public Self-Organization: New Realities and Prospects." October 14-15, 2021 - URL: https://grans.hse.ru/mirror/pubs/share/517354406.pdf (Accessed 23.02.2026)

3. Gimazova, Yu.V. Traditions and innovations of intersectoral interaction in Russia/Development policy, state and world order. Materials of the VIII All-Russian Congress of Political Scientists. Under the general. ed. O. V. Gaman-Golutvina, L. V. Smorgunova, L. N. Timofeeva. 2018. S. 132-133.

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Russia/Actual problems of management - 2015. Materials of the 20th International Scientific and Practical Conference. 2015. S. 142-146 (author's contribution 0.2 pp)

Dissertation structure: the dissertation consists of an introduction, three chapters and ten paragraphs, a conclusion, a bibliographic list.